

EMERGENCY COMMUNICATIONS STUDY

Prepared by
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For NVDA
2004-2005

Homeland Security Study

This study was conducted between April 2004 and January 2005 in Caledonia, Essex and Orleans counties in north eastern Vermont, and extended to neighboring areas of NH and the Canadian border. The purpose of the study was to assess emergency communications needs for each community/municipality in the region. We assessed the state of existing emergency communications, identified gaps and make recommendations for closing those gaps, coordinating with local, regional, state and federal initiatives. .

The report summarizes the data collected, and provides suggestions to solve problems with infrastructure.

Summary

The findings are based on the following studies:

- ◆ frequencies
- ◆ antenna locations
- ◆ use issues-- (first responders--dispatch, EMS, fire and mutual aid)
- ◆ inventory of fixed and mobile communications assets

Findings--problems and their impact

- ◆ significant infrastructure deficits
- ◆ significant dead spots
- ◆ frequency interference
- ◆ departments individually develop methods to mitigate infrastructure deficits
- ◆ equipment at department level good, but capabilities cannot be fully utilized
- ◆ lack of direct, unit-to-unit communications ability
- ◆ significant inefficiency in reporting procedures and response times
- ◆ lack of inter-departmental communications ability
- ◆ dispatch overload

Recommended solutions

- ◆ additional antennas, or change of antenna placement
- ◆ add fiber connectivity
- ◆ utilize existing fiber where possible
- ◆ utilize multiple backhaul links
- ◆ look toward regional solutions
- ◆ use topography to regional/inter-community advantage
- ◆ create seamless wireless coverage on north-south interstate
- ◆ addition of data send-and-receive equipment

Focus of the Study, Methodology and Primary Findings

The primary focus of this study was to inventory both fixed and mobile communication assets in the three county region of northeastern Vermont. This involved researching records and physical visits to identify antenna locations and assigned frequencies, meeting with department personnel as users of the communications system and equipment to understand the effectiveness of the existing system, unique department needs, and an extensive telephone survey to inventory equipment held by emergency departments in each community.

The study was largely successful, and resulted in a detailed understanding of deficiencies and capabilities of the infrastructure and equipment at the unit level, allowing recommendations for improving emergency communications in the area.

We obtained information on how the system is used, where it works, and where it falls short. While emergency personnel were knowledgeable about the state of communications in their respective areas they were less knowledgeable about the specifics of the equipment used. The telephone survey inventory was less complete than expected both because repeated phone calls were not returned and personnel were unable to provide information concerning the specifics of the equipment used by their departments. Equipment makes and types vary considerably from one department to another. The department and unit level equipment inventory as completed is included in the attached data.

We identified several problems common to most departments:

Most significantly there is a **substantial infrastructure deficit** throughout the region, resulting in substantial communication dead spots. At the same time, individual departments have developed creative ways to communicate given these deficits and resultant dead spots.

There are several levels of infrastructure inadequacy. Some of these areas infrastructure deficits can be addressed with additional radio antennas and/or different radio antenna placement, but other areas will require extended fiber connectivity.

Recent purchases of radio equipment upgraded communications capabilities within individual departments, but the capability of department and unit level equipment generally exceeds the capability of the overall communications system. Therefore, **significant infrastructure re-design and deployment is necessary to significantly improve emergency communications in the region.**

The design should include redeployment of some existing equipment to more advantageous vantage points, as well as the addition of new equipment. Engineering design to improve both intra and inter-community communications capability must take existing fiber loops into consideration, and create economically affordable additional loops.

Topographic issues create the majority of dead spots. Additional antennas, and more point of present (POP) locations for fiber loops will alleviate many of these issues. Placement of these POPs will have to take the topographic challenges into account to optimize their utility.

One way to resolve the multiple dead spots throughout the region is to create multiple backhaul links dispersed to mitigate the many topographic impediments. This would allow for both use of radio and uninterrupted communications in areas presently blocked by these topographic impediments. Advantage should also be taken of the timing of Northlink--which is currently in the design and engineering phase--in order to take emergency needs into consideration and incorporate as many loop configurations as are financially affordable.

Many emergency departments use cellular technology, in addition to radios, but only two cellular carriers, Unicel and Verizon, have coverage, and those only in parts of the region. Their base stations are located in strategically important points, but their canopy is generally non-existent in many of the study area communities, and lack of commercial viability for wireless impedes the development of an inclusive canopy by private concerns. However, this may change somewhat since interstate 91, going north to south, must be covered by 2007 to meet the mandate of The National Telecommunications Act.

Deficit Impact and Recommended Solutions

The methods used to collect information included face to face interviews, telephone interviews, and record research. The assembled information identified issues considered to be critical flash points and became the basis for the findings of this report. Communication issues of Police, Fire, Emergency Medical Services and Dispatch Services In organizing this study the primary focus is on inventorying communication assets--both fixed and mobile. The inventory involved researching records to identify locations of antennas and assigned frequencies, meeting with several departments to discuss the effectiveness of the existing systems, and a telephone survey.

Inadequate infrastructure:

Throughout the Kingdom there are multiple "dead spots," or areas where wireless communications is impossible. This is an annoyance expressed by cell phone users, but it is a serious issue for first responders, EMS, fire and police units using existing municipal communications systems. The primary reason for these dead spots is a lack of antenna infrastructure through out the area, but terrain challenges and communication systems designed to allow municipal communications further complicate the problem. Existing systems were designed on a municipal, rather than a regional basis, with the result that inter-municipality communications are poor, even though intra-municipality communications may be workable. Nevertheless, most communities do not have 100% wireless coverage. In most municipalities emergency responders have developed methods to deal with intra-community communications challenges. For example, when emergency responders are called to an emergency they dispatch a vehicle to a high point and relay messages to the dispatcher for any additional equipment or manpower needs because direct communications between personnel at the site and the dispatcher are impossible. Historically communities consider communications within their boundaries first, and only secondarily consider coordinating communications capabilities with neighboring communities

Inefficient reporting procedures

The reporting requirements of incident response creates a significant drain on available man hours and often is redundant in nature. Because the communications capabilities are limited in the area reports cannot be transmitted from site to department, but must instead be physically transferred. In addition, this requires a written report, followed by a report entered into the

department system. The use of mobile unit computers with automatic data transfer over wireless connections would significantly increase efficiency of a department and reduce redundancy and man hours expended on reporting procedures. Minimally, this requires that each unit have a computer and the infrastructure be sufficient to up load information to a central computer filing system.

Inter-community coordination

Looking at system design on a regional, rather than municipal basis would allow for improved inter-community communications, essential for mutual aid situations, and situations that might require more than one department at a scene. Currently, area communications systems are designed to work within a community. However, this design strategy inhibits effective inter-community communications. While certainly intra-community communications are essential, if not primary, they need not be exclusive. Engineering and planning the system from a regional view point would not exclude intra-community communications, but instead enhance them.

Dispatch overload

Dispatch overload frequently occurs because of the inability of different units or departments to communicate directly with one another, and the need for individual units to go through dispatch to access central data files. Currently each unit must use dispatch as a central transmitter of information, creating not only inefficiency of communication and time delays, but also creating a serious overload problem at the dispatch level.

This overload can be dealt with by upgrading infrastructure and equipment at the individual unit level allowing direct unit-to-unit communication. In addition, it would be efficacious to connect mobile computer units to central data bases in order that individual units can access information directly when necessary. through mobile computer units to central data banks.

Cell phone coverage

Although there are six licensed carriers covering this area only two have any coverage and it is poor to fair at best. The following carriers are licensed for this area:

Verizon	Coverage Poor to Fair
Unicel	Coverage Fair
US Cellular	Poor
Cingular	None
T-Mobile	None
Sprint / Nextel	None the Nextel system has limited service on the edges

Equipment status

Major upgrades in communication equipment at the department level and an increase in specialized equipment dedicated to the area has taken place in the past three years. However,

should be automated to allow for data to flow from backhaul sources directly to the police unit (without using dispatchers), and the officer should be able to use hand-free equipment rather than using hand-held controls.

- ◆ **Firefighting units** utilize specialized equipment that is housed in fire stations throughout the area. Specialized training to use and maintain this equipment is conducted by the local fire units. Delivery of specialized equipment to emergencies outside of the home area requires decision making on several levels, which is unwieldy and inefficient given the current lack of connectivity. If connectivity were improved and more automatic those units first to arrive at the scene could notify specialized equipment operators of the potential need for their equipment. As equipment needs in a specific situation changed or became clear to the site commander rapid deployment of equipment could be realized with more efficient communications and operations than currently exist.

- ◆ **All emergency vehicles** should be outfitted as temporary base stations with the ability to track the vehicle's occupants--up to a two mile radius--when they exit the vehicle. The vehicle would be capable of automatically broadcasting movements back to the dispatcher or site commander. Effort should be placed on developing systems that allow units to bypass the dispatcher and collect data or communicate directly with other emergency units.

COLOR CODE
 FREQUENCY ASSIGNED TO TOWNS
 UNORGANIZED TO OTHER TOWNS
 UNORGANIZED TOWNS & GORES
 CALLEDONIA COUNTY
 ESSSEX COUNTY
 ORLEANS COUNTY

TOWNS	FIRE DEPARTMENTS		POLICE DEPARTMENTS		EMS		DISPATCH		PUBLIC SAFETY		PUBLIC WORKS		SHERIFF	
	1	2	1	2	1	2	1	2	1	2	1	2	1	2
Albany	WPGS217													
Ayerly Gore	BEECHER FALLS FIRE	BRIGHTON FIRE DEPT												
Barnet	BARNET FIRE DEPT													
Barton	KRBB552		ST JAY POLICE											
Barton/Oleans	BARTON FIRE DEPT													
Bloomfield	N. STRATFORD FIRE DEPT													
Browninton	KR94421													
Brownswick	BRIGHTON FIRE DEPT													
Burke	E BURKE FIRE DEPT													
Burke	W BURKE FIRE DEPT													
Canaan/Beecher Falls	KC978													
Charleston	WPR9077													
Concord	CONCORD FIRE DEPT													
Coverly														
Craftsbury	WNVX660													
Danville	WNSV702													
Derby	KVA9597													
E Burke	WPH6592													
East Haven	E HAVEN FIRE DEPT													
Ferriard	BRIGHTON FIRE DEPT													
Glover	WPR664													
Grandby	CONCORD FIRE DEPT													
Greensborough	KK902													
Groton	KVA6593													
Guthrie														
Hardwick	KK978													
Holland														
Irassburg	KVA958													
Jay	KVA931													
Katby	CONCORD FIRE DEPT													
Lamington	N. STRATFORD FIRE DEPT													
Lewis														
Lowell	WNVW726													
Lunenburg	LUNENBURG/LUNAN FIRE DEPT													
Lyndon	KRFR74													
Maldstone														
Montpelier														
Newark	NEWARK FIRE DEPT													
Newport	WNR173													
North Troy	KRXY717													
Norton	BEECHER FALLS FIRE													
Peacham	KOAT19													
Peacham	RIVGATE FIRE DEPT													
Rivgate	KRBF263													
Sheffield/Wheelock	KRBF21													
St Johnsbury	KRBF21													
Stannard	GREENSBOROUGH FIRE DEPT													
Stratton	SUTTON FIRE DEPT													
Troy	KRAX00													
Victory	CONCORD FIRE DEPT													
W Burke	E BURKE FIRE DEPT													
Walden	KI1990													
Warners Grant														
Warren Gore														
Waterford	WATERFORD FIRE DEPT													
Westfield														
Westmore														
Wheelock	KRBF263													
Outside NEW														
Montpelier VT														
Stratford NH														
Colbrook NH														
Lancaster NH														
Woodsville NH														
Lincoln NH														
Haverhill NH														

CALL SIGNS	LATITUDE	LONGITUDE	LOCATION	ADDRESS	Km radius
WNGE371	44 2 31.2	71 40 3.3	Lincoln Police Sta	RT 112 Lincoln NH	Grafton 40
KS1676	44 3 51.2	72 7 5.3	Twin state Mutual Aid Fire Association	West Newbur VT	Orange 40
KS1676	44 6 12.2	72 1 44.3	Twin state Mutual Aid Fire Association	Haverhill NH	Grafton 40
WNWZ946	44 7 0.2	72 16 4.3	Summit of Pierson Mountain	Topsnam VT	Orange 40
WNWZ946	44 7 28.2	72 28 53.4	Summit of Mount Pleasant	Williamstown VT	Orange 40
KVPE679	44 8 10.2	72 1 14.3	Cottage Hospital	Swift Wat Woodsville NH	Grafton 40
KS1676	44 9 26.2	71 41 59.3	Twin state Mutual Aid Fire Association	Cannon M Franconia NH	Grafton 40
WNWZ946	44 10 26	72 36 37	On Irish Hill	Berlin VT	Washington 40
KNAQ908	44 12 0.2	72 11 58.3	Frie Dept	Main St Groton VT	Caledonia 40
WPQK255	44 12 34.2	72 4 12.3	Town Garage	73 Witters Rygate VT	Caledonia 20
KNNS934	44 17 0.2	72 2 58.3	Fire Sta on Mountain Rd	US Rt5 Barnet VT	Caledonia 20
KNNS934	44 20 0.2	72 9 58.3	Twin state Mutual Aid Fire Association	Peacham VT	Caledonia 16
KOM719	44 21 14.2	71 44 21.3	Cabot Plains	Manns Hill Littleton NH	Grafton 40
KS1676	44 21 14.2	71 44 21.3	Twin state Mutual Aid Fire Association	Cabot VT	Washington 40
WNWZ946	44 22 26.2	72 12 20.4	Cabot Plains	Mad Brool Waterford VT	Caledonia 16
WNNSC739	44 22 30.2	71 55 8.3	Loomis Hill	waterbury VT	Washington 40
WNWZ946	44 23 44.2	72 1 33.3	SCADA S end Tank	St Johnsbur VT	Caledonia 40
WPBR876	44 23 44.2	72 1 33.3	Fairbanks Mountain	Waterford VT	Caledonia 40
WNWZ946	44 24 22.2	71 58 12.3	Fairbanks Mountain	St Johnsbur VT	Caledonia 40
KQST21	44 24 22.2	71 58 6.4	Fire Sta	St Johnsbur VT	Caledonia 48
WNSU702	44 24 26.2	72 8 33.4	Police Dept	2 Railroad Danville VT	Caledonia 80
WPSM646	44 24 32	72 0 10	Police Dept	Parker Av St Johnsbur VT	Caledonia 32
WPBR786	44 24 32.2	72 1 5.3	SCADA Main St Pump Sta	St Johnsbur VT	Caledonia 40
WPBR786	44 24 37.2	72 0 59.3	SCADA Wastewater Treatment Plant	St Johnsbur VT	Caledonia 40
WPBR786	44 25 0.2	71 58 55.3	SCADA Higgins Hill Water Tank	St Johnsbur VT	Caledonia 40
WBR290	44 25 0.2	72 7 58.4	Town Office	Danville VT	Caledonia 16
WBR290	44 25 1.2	72 1 13.3	County court House	27 Main S St Johnsbur VT	Caledonia 16
WBR290	44 25 2.2	72 1 19.3	SCADA Water Dept OFC	St Johnsbur VT	Caledonia 48
WBR290	44 25 8.2	72 1 20.3	Fire Dept	36 Main S St Johnsbur VT	Caledonia 48
WBR290	44 25 12.2	72 1 5.3	SCADA Fire Sta	St Johnsbur VT	Caledonia 16
WBR290	44 25 15.2	72 1 12.3	Police Dept	50 Main S St Johnsbur VT	Caledonia 16
WBR290	44 25 19.2	72 15 54.4	RFD West Danville	Cabot Rd Walden VT	Caledonia 16
WBR290	44 25 20.2	71 56 46.3	SCADA Slices Pond Reservoir	St Johnsbur VT	Caledonia 16
WBR290	44 25 23.2	71 59 54.3	SCADA Assisqua Ave Pump sta	St Johnsbur VT	Caledonia 16
WBR290	44 25 23.2	72 1 38.3	SCADA Overcliff Tanks	St Johnsbur VT	Caledonia 16
WBR290	44 25 26.2	71 58 47.3	SCADA Fairbanks Pump sta	St Johnsbur VT	Caledonia 16
WBR290	44 25 30.2	71 57 52.3	SCADA Higgins Pump sta	St Johnsbur VT	Caledonia 16
WBR290	44 25 34.2	72 0 44.3	SCADA Airport Hill Tank	St Johnsbur VT	Caledonia 16
WBR290	44 25 44.2	72 0 1.3	SCADA Hoods Pump sta	St Johnsbur VT	Caledonia 16
WBR290	44 25 44.2	72 0 53.3	SCADA Oak St Well	St Johnsbur VT	Caledonia 16
WBR290	44 26 8.2	72 0 30.3	SCADA Brezzy Hill pump Sta	St Johnsbur VT	Caledonia 16
WBR290	44 26 9.2	72 1 7.3	SCADA Old Center Rd Pump sta	St Johnsbur VT	Caledonia 16
WBR290	44 26 43.2	72 0 29.3	Northeastern Vermont Regional Hospital	Hospital St Johnsbur VT	Caledonia 48
WBR290	44 26 50.2	72 15 54.4	Fire Sta	Walden VT	Caledonia 24
WBR290	44 26 58.2	72 0 57.3	SCADA St Jay Center Pump sta	St Johnsbur VT	Caledonia 48
WBR290	44 27 40.2	71 41 18.3	Lunenburg Town Hall	US RT 2 Lunenburg VT	Essex 8
WBR290	44 29 26.2	72 20 58.4	Weeks Memorial Hospital	Mackville Hardwick VT	Caledonia 13
WBR290	44 29 34.2	71 39 28.3	Weeks Memorial Hospital	98 Harwic Hardwick VT	Caledonia 13
WBR290	44 30 0.2	72 21 58.4	Memorial Bldg	Middle St Lancaster NH	Caledonia 24
WBR290	44 30 17.2	72 22 8.4	Memorial Bldg	17 Harwic Hardwick VT	Caledonia 24
WBR290	44 31 49.2	72 23 10.4	Greensborough Fire Sta	Church St Hardwick VT	Caledonia 16
WBR290	44 32 0.2	72 19 58.4	Greensborough Fire Sta	West hill Hardwick VT	Caledonia 16
WBR290	44 32 0.2	72 0 22.3	Police Deprat	200 Main i Lyndonville VT	Caledonia 8

CALL SIGNS	LATITUDE	LONGITUDE	LOCATION	ADDRESS	Km radius
WPRG699	44 32	72 2	SCADA	President's Lyndonville VT	Caledonia
KRP674	44 32	17.2 72	SCADA	Grove St Lyndonville VT	Caledonia
WPRG699	44 32	30.2 72	SCADA	East St Lyndonville VT	Caledonia
WPRG699	44 32	36.2 72	SCADA	Calista Av Lyndonville VT	Caledonia
WPNY905	44 33	0.2 72	Fire Sta	Stannard I Greensboro E VT	Caledonia
KRV518	44 33	0.2 72	Fire Sta	US RT 15 Hardwick VT	Caledonia
KKR374	44 33	4.2 72	Vail Blldg	Vail Hill Lyndon VT	Caledonia
WPRG699	44 33	16.2 72	SCADA	Rt 114 Lyndonville VT	Caledonia
WPRG699	44 33	22.2 71	SCADA Boom	Whipple I Lyndonville VT	Caledonia
KJG202	44 34	0.2 72	Intersection of TH 32 & TH 35	Hardwick E Hardwick VT	Caledonia
KNBF263	44 36	1.2 72	Fire Sta	Sheffield VT	Caledonia
WPXN799	44 38	1.2 72	Fire Sta	167 Under Sutton VT	Caledonia
WNNKK680	44 40	35.2 71	Fire Sta	Main St Craftsbury VT	Orleans
WPHHE92	44 40	35.2 71	Fire Sta	Rt 114 E Burke VT	Orleans
WNNZR953	44 42	16.2 71	Highway	Rt 16 Glover VT	Orleans
WNNAL652	44 42	19.2 71	Highway	2645 Islan Newark VT	Caledonia
WNNZR953	44 42	28.2 72	Borland Farm	Mullen Hill Glover VT	Orleans
WPGS217	44 44	2.2 72	Town Garage	Albany VT	Orleans
WPFAB84	44 44	30.2 72	Town Garage	Barton VT	Orleans
KNBB572	44 44	35.2 72	Cemetary Hill	West St Barton VT	Orleans
WNUM497	44 45	10.2 72	Fire Sta	Main St Barton VT	Orleans
WPJU470	44 45	50.2 72	Fire Sta	2142 Cool Barton VT	Orleans
WNNVN725	44 48	2.2 72	Fire Sta	RT 100 Lowell VT	Orleans
KNNV691	44 48	7.2 72	Fire Sta	Jay VT	Orleans
KNNAV998	44 48	13.2 72	Fire Sta	RT 58 Irasburg VT	Orleans
KNNAV966	44 48	35.2 72	Fire Sta	1 Cross St Orleans VT	Orleans
WNNZA999	44 48	51.2 71	Brighton Town Hall	Main St Island Pond VT	Essex
WPFDD375	44 48	58.2 71	Island Pond Fire Sta	Island Pond VT	Essex
KB94421	44 49	0.2 71	Fire Sta	Brighton VT	Essex
WPBM546	44 49	40.2 72	Town clerks Office	N Troy VT	Orleans
WPBQ707	44 50	20.2 71	Town Garage	RT 105 East Charlest VT	Orleans
KNNS883	44 50	30.2 72	Town Garage	RT 105 East Charlest VT	Orleans
WPDU725	44 50	59.2 72	Town Garage	RT 105 East Charlest VT	Orleans
KNGX627	44 53	39.2 71	Dispatch Center	Rt 105 E. Charlestown VT	Orleans
KNMK800	44 54	10.2 72	Fire Dept	10 Bridge Colebrook NH	Coos
KNAN857	44 54	59.2 72	Summit of Jay Peak	Mill St Troy VT	Orleans
KNNAV997	44 55	0.2 72	Fire Sta	Troy VT	Orleans
KSU637	44 55	20.2 72	Police Dept	N Troy VT	Orleans
KNNV691	44 55	30.2 72	Tranway Blldg	Derby Line VT	Orleans
WPUG430	44 55	54.1 72	Water Tank	74 Main S Newport VT	Orleans
WNNBK846	44 56	5.2 72	Sheriff's Office	Jay VT	Orleans
WPAZ304	44 56	40.2 72	Reservoir	Court Sq J Newport VT	Orleans
KNFA381	44 56	40.2 72	Reservoir	Newport VT	Orleans
WNNRL775	44 57	0.2 72	Fire Sta	500 RT 24 Jay VT	Orleans
WNNPD258	44 57	8.2 72	Fire Sta	Newport VT	Orleans
WPKY735	44 57	9.2 72	Newport Center	Rt 105 Derby VT	Orleans
WPBO654	44 57	11.2 72	State Police Barracks	Rt 105 Newport VT	Orleans
WPNL470	44 57	16.2 72	SCADA Water Plant	Derby VT	Orleans
KSN222	44 57	22.2 72	North Country Hospital & Health Ctr	Nelson Hill Derby VT	Orleans
WPNL470	44 57	35.2 72	SCADA Pump Sta	1 Prouty C Newport VT	Orleans
WPGJA25	44 57	35.2 72	SCADA Pump Sta	Pond Purr Derby VT	Orleans
WPNL470	44 57	44.2 72	SCADA Water Tank	3159 Valle Holland VT	Orleans
WPNL470	44 57	44.2 72	SCADA Water Tank	Quarry Hill Derby VT	Orleans

CALL SIGNS	LATITUDE	LONGITUDE	LOCATION	ADDRESS	km radius
KMAX747	44 59	37.2 72 24	14.4 Fire Dept.	Pleasant St Troy VT	24
KY1876	44 59	58.2 71 30	18.3 Beecher Falls Fire Station	Beecher Falls VT	16
KNAV997	45 0	10.2 72 6	20.4 Fire Sta	Elm St Derby Line VT	6.1
KNGX627	45 0	45.2 71 15	0.3 Dispatch Center Ben Young Hill	Rt 145 Clarksville NH	15
KNGX627	45 6	48.2 71 15	0.3 Dispatch	Bridge St Colebrook NH	15
	44 26	43 72 0	31 St Jay SCADA		
	44 30	0.2 72 0	48.3 St Jay SCADA		
	44 32	16.2 72 49	45.3 Mt Mansfield		

LIST OF FIRST RESPONDERS

Dispatch Centers

Colebrook
St Johnsbury
State Police - Derby
Twin State

Fire

Barnet Fire Dept.
Concord Fire Dept.
East Haven Fire Dept.
Groton Fire Dept.
Peacham Fire Dept.
Rygate Fire Dept.
Derby Line Fire Dept.
Beecher Falls Fire Dept.
Hardwick Fire Dept.
Jay Fire Dept.
Albany Fire Dept.
Barton Fire Dept.
Brighton Fire Dept.
Charleston Fire Dept.
East Burke Fire Dept.
Greensboro Fire Dept.
Newark Fire Dept.
Craftsbury Fire Dept.
Danville Fire Dept.
Glover Fire Dept.
Irasburg Fire Dept.
Lowell Fire Dept.
Luenenburg Fire Dept.
Newport Center Fire Dept.
Newport City Fire Dept.
North Troy Fire Dept.
Orleans Fire Dept.
Sheffield - Wheelock Fire Dept.
St Johnsbury Fire Dept.
Troy Fire Dept.
Westmore Fire - Rescue

Emergency Medical Services

Barton Ambulance
Lyndon Rescue
Hardwick Emergency Rescue Squad Inc
Derby Line Ambulance Service
Brighton Rescue Squad
Glover Ambulance
CALEX
Colebrook Ambulance
Danville Rescue
Derby Ambulance Service
Lancaster EMS
Newport Ambulance
Woodsville Ambulance

Hospitals

Cottage Hospital Woodsville NH
Copely Hospital Morrisville VT
North Country Hospital & Health Center
Northeastern Regional Hospital
Upper CT Valley Hospital Colebrook NH
Weeks Memorial Hospital Lancaster NH

Mutual Aid Associations

Captial
Central
Colebrook
Lancaster
Northeast International Mutual Aid Inc.
State Police - Derby
Twin State Mutual Aid Association
NorthPath
U S Customs

Police

State Police - Derby
State Police - St Johnsbury
St Johnsbury Police Department
Newport Police Department
Hardwick Police Department
Lyndon Police
No Troy Police
Caledonia County Sheriff
Essex County Sherriff
Orleans County Sheriff